



Best-in-Class Construction CFO: Forward-Looking Discussion Designed for Contractors

October 1, 2024

Our Presenters

James Liechty CPA, CCIFP
Forvis Mazars



Mike Trammell CPA, CCIFP
Forvis Mazars



Jennifer Tindal CPA, CCIFP
MSS Solutions



Agenda

1. Growth
2. Technology
3. Industry trends
4. Managing capital
5. Outside activities



Growth

Career path

- How it started
- How it's going
- Transitioning to a forward-looking executive



Technology

Collaboration

- Learning & managing the game
- ERP, CRM, APIs – socializing the tech stack
- Connecting the silos



Industry Trends

What gets measured gets done

- Outside the walls/the bigger picture
- How to anticipate & adapt to change
- Looking forward to drive strategy



Managing Capital

Cash is king

- Again – looking forward
- Creating opportunities with cash management
- Strategy-driven decisions



Outside Activities

Professional involvement

- Learn from others/teaching others
- Career development
- Relationships



Thank you



Contact

Forvis Mazars

James Liechty CPA, CCIFP

james.liechty@us.forvismazars.com

Mike Trammell CPA, CCIFP

mike.trammell@us.forvismazars.com

Jennifer Tindal CPA, CCIFP

jennifer.tindal@msssolutions.com

The information set forth in this presentation contains the analysis and conclusions of the author(s) based upon his/her/their research and analysis of industry information and legal authorities. Such analysis and conclusions should not be deemed opinions or conclusions by Forvis Mazars or the author(s) as to any individual situation as situations are fact-specific. The reader should perform their own analysis and form their own conclusions regarding any specific situation. Further, the author(s)' conclusions may be revised without notice with or without changes in industry information and legal authorities.

© 2024 Forvis Mazars, LLP. All rights reserved.